

The Companies Act (As Revised)
Company Limited by Shares

MEMORANDUM OF ASSOCIATION

OF

KAISUN HOLDINGS LIMITED

(formerly known Kaisun Energy Group Limited, which was
formerly known as Challenger Group Holdings Limited)

Assistant Secretary's Certificate

Kaisun Energy Group Limited

Cricket Square, Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

We, Conyers Trust Company (Cayman) Limited, Assistant Secretary of **Kaisun Energy Group Limited (the "Company")** DO HEREBY CERTIFY that the following is an extract of Special Resolutions of the shareholders of the Company dated on 29th June 2018 and that such resolutions have not been modified.

"THAT subject to and conditional upon the approval of the Registrar of Companies in the Cayman Islands, the English name of the Company be changed from "Kaisun Energy Group Limited" to "Kaisun Holdings Limited", and the Chinese name "凱順控股有限公司" be adopted for identification purpose only in place of its existing Chinese name "凱順能源集團有限公司" (the "Proposed Change of Company Name") and that any one or more of the directors or company secretaries of the Company be and is/are hereby authorised to do all such acts, deeds and things and execute all such documents as he/she/they consider necessary, desirable or expedient for the purpose of, or in connection with, the implementation of and giving effect to the Proposed Change of Company Name and to attend to any necessary registration and/or filing for and on behalf of the Company



Sharon Pierson
For and on behalf of
Conyers Trust Company (Cayman) Limited
Assistant Secretary



Dated this 29th day of June, 2018

CT-119071

Certificate of Incorporation on Change of Name

I DO HEREBY CERTIFY that

KAISUN ENERGY GROUP LIMITED

having by Special resolution dated 29th day of June Two Thousand Eighteen changed its name, is now incorporated under name of

Kaisun Holdings Limited

Given under my hand and Seal at George Town in
the
Island of Grand-Cayman this 29th day of June
Two Thousand Eighteen



An Authorised Officer,
Registry of Companies,
Cayman Islands.

The Companies Law (Revised)
Company Limited by Shares

MEMORANDUM OF ASSOCIATION

OF

KAISUN ENERGY GROUP LIMITED
(formerly known as Challenger Group Holdings Limited)

Secretary's Certificate

CHALLENGER GROUP HOLDINGS LIMITED

**Cricket Square
Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111**

We, Codan Trust Company (Cayman) Limited, Assistant Secretary of **CHALLENGER GROUP HOLDINGS LIMITED** (the "Company") DO HEREBY CERTIFY the following is an extract of the special resolutions adopted by the Company on 27th February, 2009 and that such resolutions have not been modified.


SPECIAL RESOLUTIONS

"THAT the name of the Company be changed to:

KAISUN ENERGY GROUP LIMITED

and THAT the Directors of the Company be and are hereby authorized to do all such acts, deeds and things as they may, in their absolute discretion, deem fit, to effect and implement the change of name of the Company."

"THAT conditional upon passing of the resolution No.1 above, "凱順能源集團有限公司" be adopted, for identification purpose only, as the new Chinese name of the Company and THAT such Chinese name be filed and/or registered with the Registrar of Companies in Hong Kong under Part XI of the Companies Ordinance (Chapter 32 of the Laws of Hong Kong) and the directors of the Company be and are hereby authorized to do all such acts, deeds and things as they may, in their absolute discretion, deem fit, to effect and implement such adoption of Chinese name of the Company."


Sharon Pierson
for and on behalf of
Codan Trust Company (Cayman) Limited
Assistant Secretary

Dated this 27th day of February, 2009.



01-2007

Certificate of Incorporation on Change of Name

INCORPORATED IN
DOMINION OF CAYMAN ISLANDS

CHALLENGER CROOP HOLDINGS LIMITED

Having been duly incorporated in accordance with the provisions of the Companies Law of the Cayman Islands, the name of the said company shall be changed to the name of

KAISON ENERGY CROOP LIMITED

and the said name shall be entered in the
Register of Companies on the 27th day of February



Administrative Services
Registrar of Companies
Cayman Islands

Secretary's Certificate

Ultra Group Holdings Limited
歐美集團控股有限公司
Cricket Square, Hutchins Drive
P.O. Box 2681
George Town
Grand Cayman
British West Indies

We, Codan Trust Company (Cayman) Limited, Assistant Secretary of Ultra Group Holdings Limited **歐美集團控股有限公司** (the "Company") DO HEREBY CERTIFY that the following is a true copy of the special resolution of the Company passed at the extraordinary general meeting held on 7th January, 2008 and that such resolution has not been modified.

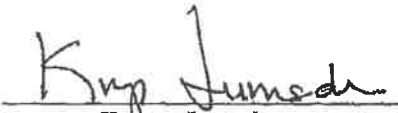
SPECIAL RESOLUTIONS

1. "THAT the name of the Company be changed to :

CHALLENGER GROUP HOLDINGS LIMITED

and THAT the Directors of the Company be and are hereby authorized to do all such acts, deeds and things as they may, in their absolute discretion, deem fit, to effect and implement the change of name of the Company."

2. "THAT conditional upon passing of the resolution no. 1 above, "挑戰者集團控股有限公司" be adopted, for identification purpose only, as the new Chinese name of the Company and THAT such Chinese name be filed and/or registered with the Registrar of Companies in Hong Kong under Part XI of the Companies Ordinance (Chapter 32 of the Laws of Hong Kong) and the directors of the Company be and are hereby authorised to do all such acts, deeds and things as they may, in their absolute discretion, deem fit, to effect and implement such adoption of Chinese name of the Company."


Kristen Lumsden
for and on behalf of
Codan Trust Company (Cayman) Limited
Assistant Secretary



Dated this 7th January, 2008

CL 2887

Certificate of Incorporation on Change of Name

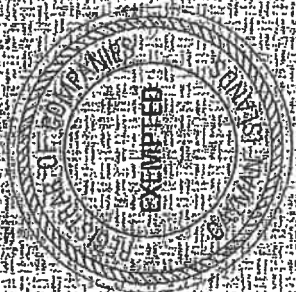
THE FERRY SERVICE

THE COMPASS LIMITED

INCORPORATED IN

Having by Special Resolution adopted on the 27th day of January 1954, changed its name to

CHALLENGER GROUP HOLDINGS LIMITED



Cayman Islands

Registered in the Cayman Islands
Office of the Registrar of Companies
Cayman Islands

THE COMPANIES ACT (AS REVISED)
COMPANY LIMITED BY SHARES
Amended by Special Resolutions on 30th June, 2023

MEMORANDUM OF ASSOCIATION

OF

Kaisun Holdings Limited
凱順控股有限公司

1. The name of the Company is **Kaisun Holdings Limited** 凱順控股有限公司.

2. The Registered Office of the Company shall be at the offices of Conyers Trust Company (Cayman) Limited, Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman, KY1-1111, Cayman Islands.

3. Subject to the following provisions of this Memorandum, the objects for which the Company is established are unrestricted and shall include, but without limitation:
 - (a) to act and to perform all the functions of a holding company in all its branches and to co-ordinate the policy and administration of any subsidiary company or companies wherever incorporated or carrying on business or of any group of companies of which the Company or any subsidiary company is a member or which are in any manner controlled directly or indirectly by the Company;

 - (b) to act as an investment company and for that purpose to acquire and hold upon any terms and, either in the name of the Company or that of any nominee, shares, stock, debentures, debenture stock, annuities, notes, mortgages, bonds, obligations and securities, foreign exchange, foreign currency deposits and commodities, issued or guaranteed by any company wherever incorporated or carrying on business, or by any government, sovereign, ruler, commissioners, public body or authority, supreme, municipal, local or otherwise, by original subscription, tender, purchase, exchange, underwriting, participation in syndicates or in any other manner and whether or not fully paid up, and to make payments thereon as called up or in advance of calls or otherwise and to subscribe for the same, whether conditionally or absolutely, and to hold the same with a view to investment, but with the power to vary any investments, and to exercise and enforce all rights and powers conferred by or incident to the ownership thereof, and to invest and deal with the moneys of the Company not immediately required upon such securities and in such manner as may be from time to time determined.

4. Subject to the following provisions of this Memorandum, the Company shall have and be capable of exercising all the functions of a natural person of full capacity irrespective of any question of corporate benefit, as provided by Section 27(2) of the Companies Act (As Revised).

5. Nothing in this Memorandum shall permit the Company to carry on a business for which a licence is required under the laws of the Cayman Islands unless duly licensed.

6. If the Company is exempted, it shall not trade in the Cayman Islands with any person, firm or corporation except in the furtherance of the business of the Company carried on outside the Cayman Islands; provided that nothing in this clause shall be construed as to prevent the Company effecting and concluding contracts in the Cayman Islands ,and exercising in the Cayman Islands all of its powers necessary for the carrying on of its business outside the Cayman Islands.
7. The liability of each member is limited to the amount from time to time unpaid or such member's shares.
8. The share capital of the Company is HK\$500,000,000 divided into 5,000,000,000 shares of a nominal or par value of HK\$0.1 each, with power for the Company insofar as is permitted by law to redeem or purchase any of its shares and to increase or reduce the said capital subject to the provisions of the Companies Act (As Revised) and the Articles of Association and to issue any part of its capital, whether original, redeemed or increased with or without any preference, priority or special privilege or subject to any postponement of rights or to any conditions or restrictions and so that unless the conditions of issue shall otherwise expressly declare every issue of shares whether stated to be preference or otherwise shall be subject to the powers hereinbefore contained.